

**RESOLUTION NO. 2018- 010**

**A RESOLUTION OF THE CHAIR AND BOARD MEMBERS OF THE NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY, APPROVING THE FISCAL YEAR 2017-2018 AMENDED BUDGET; AUTHORIZING THE CRA EXECUTIVE DIRECTOR TO TRANSMIT THE FISCAL YEAR 2017-2018 AMENDED BUDGET TO THE CITY OF NORTH MIAMI AND MIAMI-DADE COUNTY; AUTHORIZING THE CRA EXECUTIVE DIRECTOR TO TAKE ALL ACTION NECESSARY TO COMPLETE THE APPROVAL PROCESS FOR THE FISCAL YEAR 2017-2018 AMENDED BUDGET WITH THE CITY OF NORTH MIAMI AND MIAMI-DADE COUNTY; AND PROVIDING AN EFFECTIVE DATE.**

**WHEREAS**, the Interlocal Cooperation Agreement (the "Agreement") between the North Miami Community Redevelopment Agency (the "CRA"), the City of North Miami (the "City") and Miami-Dade County (the "County") requires, among other things, the CRA to annually adopt and transmit a budget and annual report to the County for review and approval by the Board of County Commissioners (the "Board"); and

**WHEREAS**, the Agreement also requires that the annual budget for the CRA be adopted by the CRA and the City prior to review and approval by the Board; and

**WHEREAS**, the CRA Fiscal Year 2017-2018 Budget was previously approved by the CRA and the City; and

**WHEREAS**, the CRA desires to amend the CRA Fiscal Year 2017-2018 Budget in certain respects; and

**WHEREAS**, the proposed CRA Fiscal Year 2017-2018 Amended Budget is attached hereto as Exhibit "A"; and

**WHEREAS**, all the expenses included in the CRA Fiscal Year 2017-2018 Amended Budget are in accordance with state law, interlocal agreements including the Agreement and the CRA Redevelopment Plan; and

**WHEREAS**, the Chair and Board Members of the CRA desire to approve the CRA Fiscal Year 2017-2018 Amended Budget.

**NOW, THEREFORE, BE IT RESOLVED BY THE CHAIR AND BOARD MEMBERS OF THE NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY:**

**Section 1. Recitals.** The recitals in the whereas clauses are true and correct, and incorporated into this Resolution.

**Section 2. Chair and Board Members Approval and Adoption of Amended Budget.** The Chair and Board Members of the North Miami Community Redevelopment Agency hereby approve and adopt the CRA Fiscal Year 2017-2018 Amended Budget attached hereto as Exhibit "A". All revenues and interest carried forward from the CRA Fiscal Year 2016-17 Budget shall be appropriated according to established guidelines and in accordance with applicable law.

**Section 3. Transmittal of Amended Budget.** The CRA Executive Director is hereby authorized to transmit the Fiscal Year 2017-2018 Amended Budget to the City and the County for review and approval thereby.

**Section 4. Authority of Executive Director.** The CRA Executive Director is hereby authorized to take all action necessary to complete the approval process for the Fiscal Year 2017-2018 Amended Budget with the City and the County.

**Section 5. Effective Date.** This Resolution shall take effect immediately upon approval.


**PASSED AND ADOPTED** by a 5-0 vote of the Chair and Board Members of the North Miami Community Redevelopment Agency, this 12th day of September, 2018.

ATTEST:



MICHAEL A. ETIENNE, ESQ.  
CITY CLERK

NORTH MIAMI COMMUNITY  
REDEVELOPMENT AGENCY



DR. SMITH JOSEPH  
CHAIR

APPROVED AS TO FORM:



FOX ROTHSCHILD LLP  
CRA ATTORNEY

SPONSORED BY: ADMINISTRATION

Moved by: Keys

Seconded by: Galvin

Vote:

Chair Dr. Smith Joseph

x (Yes)        (No)

Board Member Philippe Bien-Aime

x (Yes)        (No)

Board Member Alix Desulme

x (Yes)        (No)

Board Member Scott Galvin

x (Yes)        (No)

Board Member Carol Keys, Esq.

x (Yes)        (No)



**NORTH MIAMI CRA**

COMMUNITY REDEVELOPMENT AGENCY

# **FY17-18 Budget Amendment Presentation**

**9/6/18**

## Tax Increment Revenue Payments

	(FY 17-18)	(FY 17-18) Amended	Diff. +/-
TIF City Contribution	\$ 3,031,173*	\$ 3,031,173*	0
TIF County Contribution	\$ 1,877,602	\$ 1,877,602**	0
Carryover	\$ 3,831,167	\$ 4,200,884	+\$ 369,717
Projected Interest on Investments	\$ 3,000	\$ 6,392	+\$ 3392
Misc. Revenue	\$ 0	\$ 25,000	+\$ 25,000
<b>Total Revenues:</b>	<b>\$ 8,742,942</b>	<b>\$ 9,141,051</b>	<b>+\$ 398,109</b>

\*NET City Contribution after refund of 45% of East side (\$368,364)

**\$ 2,662,809**

\*\*NET County Contribution after refund of West Side (\$1,276,653)

**\$ 600,949**

## Expenditures

	<b>(FY 17-18)</b>	<b>(FY 17-18) Amended</b>	<b>Diff +/-</b>
Total Administrative Expenses:	\$ 354,432	\$ 354,432	0
Total Operating Expenses:	\$ 1,069,300	\$ 997,300	- \$ 72,000
Total Refund to Taxing Authorities	\$ 1,645,017	\$ 1,645,017	0
Capital Improvement	\$ 5,674,193	\$ 6,144,302	+ \$ 470,109
<b>TOTAL BUDGET</b>	<b>\$ 8,742,942</b>	<b>\$ 9,141,051</b>	<b>+\$ 398,109</b>

- Increase in Commercial Grants
- Purchase of Street Sweeper for FY18-19 Clean Team
- Reclass License Plate Readers from Community Policing line item to Capital Outlay



# FY 2017 - 18 Budget Amendment Narrative

## Museum of Contemporary Art Rehabilitation



## BOARD OF COMMISSIONERS

Commissioner Smith Joseph, D.O., Pharm.D. | Board Chair  
 Commissioner Philippe Bien-Aime | Board Member  
 Commissioner Scott Galvin | Board Member  
 Commissioner Carol Keys, Esq. | Board Member  
 Commissioner Alix Desulme | Board Member

## EXECUTIVE STAFF

Larry M. Spring, Jr., CPA  
CRA Executive Director  
 Steven W. Zelkowitz, Esq.  
CRA Board Attorney  
 Honorable City Clerk  
 Michael Etienne, Esq.  
CRA Board Secretary

## ADVISORY COMMITTEE

Michael McDermid Committee Chair	Karol Geimer Committee Member
Mary Estime-Irvin Committee Vice-Chair	Dr. Enoch Millien Committee Member
Blanca Cobo Committee Member	Inez Couch Committee Member
Holly Cohen Committee Member	Clark Reynolds Committee Member
Kenny Each Committee Member	Claudio Sanchez Committee Member
Emmanuel Jeanty Committee Member	

## OUR HISTORY

On July 13, 2004 the Board of County Commissioners (BCC) adopted Resolution R-937-04, which approved the Finding of Necessity and established the North Miami Community Redevelopment Agency. On June 7, 2005, the Board of County Commissioners adopted Resolution R-610-05 approving the Redevelopment Plan and the Interlocal Agreement, and the funding of the Plan when it enacted Ordinance No. 05-109, creating the Agency's Trust Fund. The Interlocal Agreement between Miami Dade County (County), the City of North Miami (City) and the North Miami Community Redevelopment Agency (Agency) requires the Agency to refund the County's Tax Increment Financing payment for the redevelopment area west of Biscayne Boulevard and to submit for County approval an annual budget for the implementation of the Plan prior to expending any funds. The City of North Miami

City Council approved the Findings of Necessity, the CRA boundaries, and created the North Miami Community Redevelopment Agency in June, 2004 by the passage of Resolution R-2004-3. The Community Redevelopment Agency approved the Redevelopment Plan, pursuant to the Redevelopment Act in March, 2005, by Resolution R-3-2005-1. The City of North Miami approved the Redevelopment Plan in March, 2005, by Resolution R-2005-15. The first amendment to the Plan was adopted by the Board of County Commissioners through Resolution No. R-1113-08, to incorporate the development and implementation of community policing initiatives and define affordable housing guidelines. At the September 2016 Board of County Commissioners meeting, the second Amendment to the Interlocal Agreement will be presented for approval, which, among other things extends the life of the North Miami Community Redevelopment Agency to July 13, 2044.



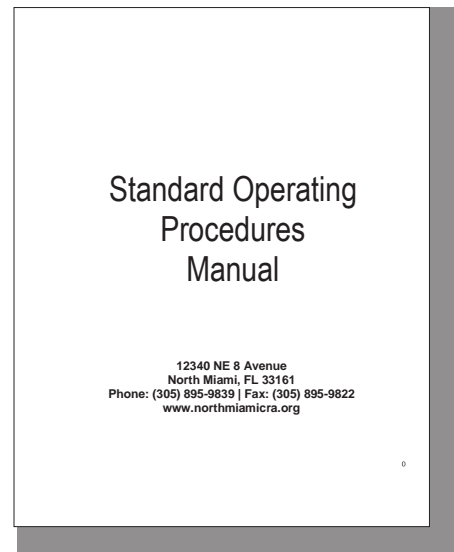
## NMCRA FY 16-17 ACCOMPLISHMENTS

This past year, CRA staff accomplished the following:

- Finalized the NW 7th Avenue redevelopment masterplan and in the process of implementing some of the recommendations, which call for infrastructure and streetscape improvements and implementation of new business attraction incentives.
- Initiated a capital project in the downtown corridor with public-private partnership opportunities. NMCRA has been working on assembling adjacent properties for the larger scale development. This is a multi-year project and pending County approval of the Third Interlocal Agreement.
- Partnered with the City's Housing Department to develop new single family rehabilitation grant guidelines to assist primarily disabled, seniors and very low income households in the CRA area. The new guidelines were adopted at the June meeting and the Housing Department is preparing to roll-out the program. In addition to funding one half of a housing staff person to implement the program, the NMCRA allocated \$700,000 to assist approximately 35 households.
- Updated and adopted grant guidelines for small business development, business attraction and large scale development projects.
- Created and adopted the NMCRA Standard Operating Procedures manual to allow for better efficient management of the Agency.
- Acquired web-based grants management software to allow staff ease of use for contracts and grants monitoring, and allows the public to apply directly online.
- Commissioned a design masterplan for the train station area and the West Dixie Highway and NE 6th Avenue corridors. Contract to be approved at the October 2017 meeting.



Mixed-Use Development  
NE 125 Street and NE 8 Avenue



Café Crème Signage



- Provided \$800,000 in grant funds in Beautification and Rehabilitation Grants to enhance existing businesses and attract new ones. To date the NMCRA has attracted eight (8) new businesses into the CRA area, with more applications pending.
- Successfully amended the NMCRA Plan and negotiated its life to July 13, 2044, and continue working with Miami Dade County staff to achieve agreed upon goals.
- Implementing the Market Positioning Plan, which called for new, achievable goals to make Downtown North Miami a place to visit, invest and live. Initiatives include but not limited to: support monthly cultural innovative events, create a business focused website and appropriate collateral materials, such as walkers guide and other signage, and create a positive presence in the media.
- Sponsored events which has brought over 500 businesses and interested parties to the North Miami CRA area to network and learn about North Miami CRA initiatives. The Mayor's Quarterly Luncheons are open to North Miami business owners, residents, and stakeholders. Topics covered are Public private partnerships, trade and tourism, innovation and technology, and transportation. The Beacon Council luncheon talked in depth about the resources and support they provide to small business owners. The Travel & Trade luncheon included discussions on how small to medium sized businesses can capitalize on international trade. Innovation and technology provided helpful mobile apps and tools for running your business more smoothly, and transportation discussed the opportunities for expanding transportation through North Miami. Keynote Speakers: Former CEO of The Beacon Council Larry Williams, CEO of Greater Miami Convention & Visitors Bureau William Talbert, Co-Founder of Black Tech Week Felicia Hatcher, and Senior VP of Brightline Jose Gonzalez.



#### ALASKA ROASTING COFFEE

An unfortunate fire forced the North Miami coffee shop to close. With the help of the NMCRA, they have reopened and are ready for business once more.



Mayor's Quarterly Business Luncheons

- Capital Improvement Projects: Initiated several capital improvement projects which were identified in the Downtown Masterplan, renderings are listed on page 7.
- Attended several conferences and meetings showcasing CRA capital initiatives: FRA Annual Conference, ICSC Annual Event, and American Planners Association.

## NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY FY 2017-18

### AMENDED PROJECTED REVENUE

Total amended revenue in FY 2017-2018 for the NMCRA will total \$9,141,051. The sources of revenue for FY 2017-2018 include tax increment revenue payments from the City of North Miami of \$3,031,173 and Miami-Dade County of \$1,877,602 respectively and a final carryover from FY 2016-2017 of \$4,200,884 for planned projects, and \$6,392 from interest on investments and \$25,000 of miscellaneous revenue, a result of recapturing funds from a past grantee.

Tax Increment Revenue Payments			
	(FY 16-17)	(FY 17-18)	Amended (FY 17-18)
TIF City Contribution	\$ 2,195,062	\$ 3,031,173	\$ 3,031,173
TIF County Contribution	\$ 1,398,359	\$ 1,877,602	\$ 1,877,602
County Refund	\$ 0	\$ 0	\$ 0
Carryover	\$ 4,362,542	\$ 3,831,167	\$ 4,200,884
Projected Interest on Investments	\$ 3,000	\$ 3,000	\$ 6,392
Misc. Revenue	\$ 4,328	\$ 0	\$ 25,000
<b>Total Revenues:</b>	<b>\$ 7,964,393</b>	<b>\$ 8,742,942</b>	<b>\$ 9,141,051</b>

### NMCRA FY2017-2018 PROJECTED EXPENSES

The NMCRA will focus on the following initiatives for FY17-18:

- Continue working on large scale development projects such as the downtown parking garage and redevelopment of NW 7th Avenue through the approved masterplan.
- Adopt the Transit Oriented Development (TOD) and major corridors masterplan commissioned and start implementing first steps.
- Attract new businesses to the downtown corridor and the Arts & Entertainment District, where we have recently funded a brewery installation and expect more to come.
- Continue working with the City's Housing Department to implement the single family rehab program and create other housing initiatives.
- Invest over \$5.6 million in capital projects in support of the newly amended North Miami CRA Plan. Over 50% of the budget has been earmarked for capital projects and improvements that will enhance the quality of life of the community.
- Commission a Music District masterplan as per the 2016 CRA Plan to capitalize on existing community assets and develop incentives to support and enhance music, film and broadcasting projects.
- Fund a pilot film incentives program to support investment in businesses within the North Miami CRA.

## ADMINISTRATIVE EXPENSES

### 1. Employee Salary and Fringe \$25,380

20% Administrative personnel costs for the NMCRA Director.

### 2. Annual Audit \$16,300

The NMCRA will hire an independent auditor for its annual audit, required by state statutes.

### 3. Advertising and Notices \$5,000

Legal notices and advertisements for the NMCRA Board, Redevelopment Advisory Committee, Annual Report, special meetings, workshops, and Public information.

### 4. Local Travel \$260

Travel costs include fees associated with meetings amongst County representatives, developers and other interested parties.

### 5. Other Administrative Expenses \$279,488

#### a) City Administrative Support \$262,288:

As per the 2005 Interlocal Agreement approved by Miami-Dade County BCC, a maximum of 6% of administrative overhead costs are allowed. However, only 3% of overhead allocation will be applied to the budget. The City of North Miami will provide support services in areas of: Information Technology, Financial Management, Procurement, Risk Management, Public Works, and other support as needed.

#### b) Other Administrative Expenses \$17,200:

Overhead expenses include operating supplies, bank fees, postage, professional organization membership dues, subscription to publications, communication services and, education program. Specifically this amount includes professional memberships and fees for Florida Redevelopment Agency, Florida Department of Economic Affairs and publications for Miami Herald, South Florida Business Journal and Daily Business Review.

### 6. County Administrative Charge \$28,164

Required County Fee at 1.5% of County's tax increment contribution.

**Total Administrative Expenses including salary/fringe      \$354,592**



## OPERATING EXPENSES

### 1. Employee Salary and Fringe \$262,300

Operating personnel costs for day to day operations and management of grants, housing and capital projects

10% of Executive Director

80% of NMCRA Director

100% of NMCRA Grants/Programs Coordinator

50% of NMCRA Housing Programs Coordinator

### 2. Printing and Publishing \$50,000

Costs associated with producing agendas / annual reports and other documents required by the NMCRA Board, and the NMCRA Advisory Committee. Also included are developer recruitment packages, welcome packages including annual public information, collateral materials, posters, banners and other documents needed to provide economic overview of the City & the NMCRA.

### 3. Marketing/Promotional Events \$170,000

Through promotional activities, the NMCRA will promote its services and activities to new businesses and developers interested in doing business and applying for existing programs and incentives. Mayor's Quarterly Business Luncheon, Jazz at Moca, NOMAD Monthly events, and Grand Opening and Re-Opening events to name a few.

### 4. Out of Town Travel \$5,000

Costs associated to presentations and meetings related to Capital Investment Projects, and attendance of conferences to market NMCRA projects.

### 5. Conferences & Meetings \$7,000

Costs associated with the registration and attendance of the Florida Redevelopment Association Annual Conference for NMCRA Staff, Board and Advisory Committee members. Additional conferences include the American Planning Association (APA) and the International Council of Shopping Centers (ICSC).

### 6. Legal Services Costs \$100,000

Outside (non-City) legal assistance for development agreements/legal issues and attendance

at NMCRA Board Meetings. The law firm shall provide continuous services as General Counsel and additional services consisting of representation of the NMCRA, counseling, giving legal advice, formulating legal strategy, and acting as legal counsel with respect to the governance and operations of the NMCRA. "Legal services" shall include draft and review of contracts and agreements, and the rendering of legal opinions as requested by the NMCRA or members of its governing board.

### 7. Professional Services \$225,000

The NMCRA will retain consultants to develop a masterplan for the train station area, West Dixie Highway and NE 6th Avenue corridors and the Music City Masterplan as described in the 2016 NMCRA Amended Plan.

### 8. Public Safety \$178,000

As per the Redevelopment Plan, the NMCRA will fund a safety/security officer and innovative technologies to protect property values, commercial activity levels and the quality of life of the residents and visitors. The focus will be in the downtown area and NW 7th Avenue commercial area. \$165,000 for Capital purchase of License Plate Reader for Downtown NoMi as a pilot.

### 9. Refund to Miami Dade County for West Side Portion \$1,276,653

As per the 2005 Interlocal, North Miami Community Redevelopment Agency will reimburse Miami-Dade County its portion of Tax Increment Revenue for the west side of the area.

### 10. Refund to City of North Miami for East Side Portion \$368,364

As per the December 6, 2016 Interlocal Agreement, the NMCRA will reimburse City of North Miami 45% Tax Increment Revenue for the east side of the area.

Operating Subtotal:	\$997,300
Total Refund due to City/County	\$1,645,017
Total Operating:	\$2,642,317



## CAPITAL AND INFRASTRUCTURE EXPENSES

### **a) Commercial Capital Grants Business Attraction/Expansion, Rehab and Beautification Grants & Other Incentives** **\$1,367,587**

- \$1,367,587 allocated for Commercial Rehab, Business Attraction, Capacity Building and Beautification grants, to assist properties in enhancing their visibility, attracting new business and new development for that area. Through the updated Redevelopment Plan additional incentive programs may be developed and offered to businesses and property owners. All improvements must be in compliance with any and all applicable codes, design standards, and all other restrictions of the City of North Miami. Every project must be approved by the NMCRA, and is subject to fund availability.
- This Pilot Program to incentivize film development and production within the NMCRA area will be funded next fiscal year.

### **b) Residential Capital Grants Home Rehabilitation Program** **\$1,190,000**

- Through the city's Housing Department the NMCRA will fund rehabilitation of approximately 59 very low to low income single-family homes. These funds represent commitments for FY16-17 \$700,000 & FY17-18 \$490,000. Additionally, the NMCRA and City will pursue housing initiatives that promote conservation and/or redevelopment of appropriate mixed income housing which include but not limited to very low, affordable, and workforce housing as authorized by the 2016 Amended Plan.

### **c) Capital Outlay \$480,000**

**License Plate Readers \$165,000:** As part of innovative community policing and protecting the community, acquisition of license plate readers to be installed in major corridors surrounding the downtown.

**Clean Team Equipment \$315,000:** The downtown revitalization plan calls for the reinstatement of the NMCRA Clean Team. Acquisition of equipment requires an eight (8) month lead time to allow for delivery, so the Clean Team will have appropriate tools for the following fiscal year.

## **Capital & Infrastructure Projects \$3,106,555**

### **a) Liberty Gardens \$290,000:**

Increase in construction costs have affected and delayed project initiation. Costs include design and construction. As per the 2014 Downtown Concept Plan, is a civic space that should be enhanced for proper use by the community. The proposed improvements will allow outdoor café seating, more greenery and artistic murals, which supports the City's cultural arts components.

Liberty Gardens



## **Carryover Projects from FY16-17 \$2,816,555**

### **a) Downtown Capital Project:**

Pending approval of the 3rd Interlocal Agreement, the NMCRA will finalize assemblage of parcels.

### **b) Redevelopment of NW 7th Avenue Infrastructure**

#### **Improvements and Incentives:**

Implement first phase of streetscape improvements and creation of business attraction grants for innovation as per the 2<sup>nd</sup> Interlocal. Costs include engineering and design plans for roll out.

**c) Irons Manor Fountain Improvements:**

The implementation of landscape design upgrades, will reactivate this triangular parcel and will mark a point of entrance to the Downtown area. In addition, the incorporation of street furniture such as lighting and benches promotes the usage of this pocket park for the community. Suggested Enhancements: Create shaded seating with hardscape, shade trees and benches (three benches, one waste receptacle, 1800 square feet of decorative paving and approximately eleven shade trees to be located at the street fountain triangular site). Install flowering plant material. Add crosswalks with City-approved design scheme and install on-demand pedestrian signalization. This project has taken longer than anticipated because it received a historical designation from Miami-Dade County and therefore requires MDC design approval and associated costs have increased.

**d) Thomas Sasso Pool Façade Beautification:**

Design is complete and beautification project has been put out to bid and is expected to be completed by end of FY18.

**e) West Dixie Green Trail & Griffing Center:**

As per the 2014 Downtown Masterplan, this multi-year project involves design and construction. The Consultant has been hired to design the selected area. Costs include but are not limited to design and engineering plans, possible acquisition of right of way or parcels to accomplish a comprehensive project.

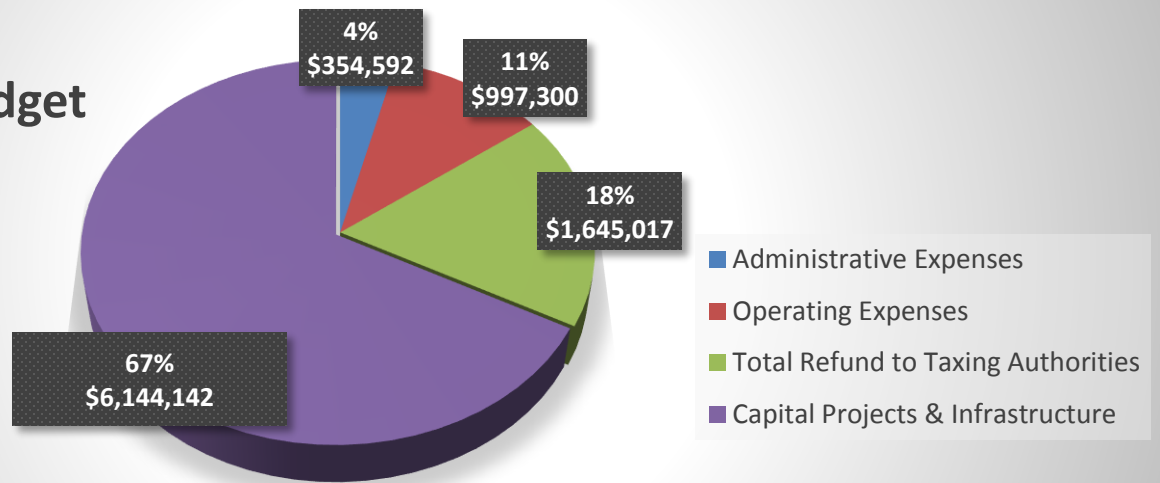
**f) Moca Plaza Improvements to include Building and Plaza Design and Beautification:**

A portion of the project goals have been accomplished with the beautification of the building. An architect has been commissioned to redesign the plaza to make it a more aesthetically pleasing venue for events and the community. (See cover for phase 2 of the project.)

**Total Capital: \$6,144,142**

	(FY 17-18)	Amended (FY 17-18)
Total Administrative Expenses:	\$ 354,432	\$ 354,592
Total Operating Expenses:	\$ 1,064,300	\$ 997,300
Total Refund to Taxing Authorities	\$ 1,645,017	\$ 1,645,017
Capital Improvement	\$ 5,674,193	\$ 6,144,142
<b>TOTAL BUDGET</b>	<b>\$ 8,742,942</b>	<b>\$ 9,141,051</b>

## FY17-18 Amended Budget





## NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY FY 2017–18 Budget Amendment Narrative

### BOARD OF COMMISSIONERS

Commissioner Smith Joseph D.O., Pharm.D.  
Board Chair

Commissioner Philippe Bien-Aime  
Board Member

Commissioner Scott Galvin  
Board Member

Commissioner Carol Keys, Esq.  
Board Member

Commissioner Alix Desulme  
Board Member

### ADVISORY COMMITTEE

Michael McDearmaid

Mary Estime-Irvin

Blanco Cobo

Holly Cohen

Inez Couch

Kenny Each

Karol Gemier

Emmanuel Jeanty

Rev. Dr. Enoch Milien

Clark Reynolds

Claudio Sanchez

Committee Chair

Committee Vice-Chair

Committee Member

Committee Member

Committee Member

Committee Member

Committee Member

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Committee Member

Committee Member

Committee Member

### EXECUTIVE STAFF

Larry M. Spring, Jr., CPA

Steven W. Zelkowitz, Esq.

Michael A. Etienne, Esq.

CRA Executive Director

CRA Board Attorney

CRA Board Secretary



<div> <div>EXHIBIT A</div> <div>City of North Miami</div> <div>Community Redevelopment Agency FY2017-2018 Budget</div> <div>(FY 17-18 begins October 1, 2017)</div> </div>				
	FY16-17 Approved Amended Budget	FY16-17 *Projected Actual	FY17-18 Approved Budget	FY17-18 Proposed Amended Budget
<b>Revenues</b>				
City Tax Increment Revenue	2,195,062	2,195,062	3,031,173	3,031,173
County Tax Increment Revenue	1,398,359	1,398,359	1,877,602	1,877,602
Carryover from prior year (cash & equiv.)	4,362,542	4,362,542	3,831,167	4,200,884
Interest earnings	3,000	2,347	3,000	6,392
Misc. Revenue	4,328	6,083	-	25,000
<b>Revenue Total</b>	<b>7,963,290</b>	<b>7,964,393</b>	<b>8,742,942</b>	<b>9,141,051</b>
<b>Expenditures</b>				
<b>Administrative Expenditures:</b>				
Employee salary and fringe	25,380	25,380	25,380	25,380
Accounting & Audits	16,300	16,300	16,300	16,300
Advertising and notices	5,000	5,700	5,000	5,000
Local Travel	100	100	100	260
Other Admin. Exps (attach list)	256,099	248,799	279,488	279,488
<b>(A) Subtotal Admin Expenses, %</b>	<b>302,879</b>	<b>296,279</b>	<b>326,268</b>	<b>326,428</b>
County Administrative Charge at 1.5%	20,975	20,975	28,164	28,164
<b>(B) Subtot Adm Exp</b>	<b>323,854</b>	<b>317,254</b>	<b>354,432</b>	<b>354,592</b>
<b>Operating Expenditures:</b>				
Employee Salary & Fringe	212,120	212,120	262,300	262,300
Printing and Publishing	40,000	15,000	50,000	50,000
Marketing/Promotional Events/Position	110,000	95,000	170,000	170,000
Out of Town Travel	5,000	5,000	5,000	5,000
Conferences & Meetings	7,000	7,000	7,000	7,000
Legal Services/Court Costs	80,000	105,000	100,000	100,000
Professional Svces	335,000	288,500	225,000	225,000
Public Safety Officers & Equipment	250,000	250,000	250,000	178,000
County TIF Refund	948,888	948,888	1,276,653	1,276,653
City TIF Refund	356,892	356,892	368,364	368,364
<b>Capital Projects - Grants</b>				
Commercial Incentives Program	800,000	800,000	1,100,000	1,367,587
Clean Team Equipment				315,000
License Plate Readers/Community Policing				165,000
Carryover Funds for Budgeted Proj.	320,000	320,000	-	-
Housing Initiatives	700,000	-	1,190,000	1,190,000
<b>Capital Projects - Infrastructure</b>				
Capital Projects	1,116,718		1,924,193	3,106,555
Carryover Funds for Budgeted Proj.	2,357,818	412,572	1,460,000	
Other Oper. Expenses (attach list)				
<b>(C) Subtotal Oper. Expenses</b>	<b>7,639,436</b>	<b>3,815,972</b>	<b>8,388,510</b>	<b>8,786,459</b>
<b>(D) Reserve/Contingency</b>	-			
<b>Expenditure Total (B+C+D)</b>	<b>7,963,290</b>	<b>4,133,226</b>	<b>8,742,942</b>	<b>9,141,051</b>
<b>Cash Position (Rev-Exp)</b>	-			
	<b>FY16-17</b>	<b>FY16-17</b>	<b>FY17-18</b>	<b>FY17-18</b>
	<b>Approved Amend</b>	<b>Projected</b>	<b>Proposed</b>	<b>Proposed</b>
	<b>Expenditures</b>	<b>Actual</b>	<b>Budget</b>	<b>Amended Budget</b>
<b>Capital Projects:</b>				
Capital Project P3	616,718		1,924,193	
License Plate Reader/Community Policing				165,000
Clean Team Equipment				315,000
Sasso Pool Façade				261,000
Downtown Improvements/Moca Plaza				856,820
Downtown Improvements/Moca Courtyard				160,000
Iron Manors/NE132nd St Fountain				290,000
Liberty Gardens				250,000
NW 7 Ave/ Chinatown Streetscape	500,000			500,000
Griffin Center/Green Trail				716,895
Carryover Funds Budgeted Proj.	2,357,818	412,572	1,460,000	
Total Project Dollars:	3,474,536	412,572	3,384,193	3,514,715
<b>Year End Carry-Over</b>	-	<b>3,831,167</b>	<b>0</b>	-

\*Projected Expenditures